Cleaning Hiring Guide: HOW TO HIRE THE BEST EMPLOYEES

Quick Guide to Hiring, Training, and Keeping **Great Employees**



Getting Started

Deciding it's time to hire more employees can be a difficult decision, and given the current job market, it matters now more than ever.

Finding the right employees can feel challenging, but it doesn't have to be.

That's why we've developed this quick guide. We want to help you simplify the hiring process. We'll cover when, where, and how to find good employees... and how to make sure you keep them!



When Should You Hire a New Cleaning Employee?

Wondering if now is the right time to hire new employees? Check the boxes below if the statement is true for you and your company.

An employee has quit.
I'm working more hours than ever before.
My employees are overworked and burning out FAST.
My employees are stressed out and morale is plummeting.
I'm missing calls because I'm too busy, and it's costing me money.
Instead of focusing on growing my business, I'm swamped with small tasks.
I've turned down jobs because I don't have enough cleaning employees to help.
I'm working on low-profit projects because I need my cleaning employees on the bigger ones.
I'm about to sell a ton of new work and will need additional cleaning employees to cover the jobs.
I feel as though my employees just aren't loyal to me, and they're not enthusiastic about working for me

Also, if you've checked ANY of these boxes, then it's time to hire a new employee.

5 Questions to Ask Yourself Before Hiring an Employee



Strategy: If you're a new cleaning business owner or have never built a team...

- Hire one part-time worker for 15-25 hours per week.
- Market your business to get more jobs to fill up your schedule.
- When you have enough hours, hire a second part-timer. Flex their hours based on need, from 30-50 hours per week.
- Repeat this until you have enough hours to fill a full-time position.



Whether that person will be onsite or in the office, you're going to need help. Hiring more employees frees you up to work ON your business, rather than IN your business.

Starting with part-time help is a great "in-between," because it's a stepping stone for cleaning business owners who still have concerns about bringing on new, full-time employees.

Make sure you know the answers to the following questions before hiring a new employee...

- How many hours do you want your new employee(s) to work next week? Next month?
- Do you have enough time and resources to properly train your new employee(s)?
- Are your cleaning services running smoothly? Are your clients happy?
 - (Until your clients are satisfied, don't bring a new employee into the chaos.)
- Do you have enough money built up to handle a short-term profit loss?
 - (Your profits may take a hit while your new employee(s) learn the ropes.)
- Do you have a process in place for training and supporting new hires?

Finding Good Employees

Wondering if now is the right time to hire new employees? Check the boxes below if the statement is true for you and your company.



Strategy: STEAL THIS! This is your next Facebook Ad for hiring...

Do you have experience in cleaning? Want a better job with a friendly company? Here are 10 reasons you should work for [Company Name]:

- 1. Get paid weekly, and we've never missed payroll!
- 2. BENEFITS: health insurance, 401k, plus holiday and vacation pay
- 3. We're friendly and easy to work with.
- 4. Our team has been with us for a long time.
- 5. We offer a competitive commission, hourly pay with consistent bonuses, and regular raise opportunities.
- 6. We recognize and focus on quality work.
- 7. Our clients love us.
- 8. We speak English and Spanish.
- 9. We're a fast-growing company. We have opportunities to expand your future!

Call (XXX) XXX-XXXX to start your new job at [Company Name].

There are lots of great places to post your hiring ads. Most of the outlets listed below are minimum to no cost and will canvas a large area.

Try posting hiring ads on outlets like:

- Job sites
 - i.e. LinkedIn, Indeed, Monster, CareerBuilder, ZipRecruiter, etc...
- Social Media
 - Facebook, Twitter, Instagram, etc...
- Word of mouth or referrals
 - Ask friends and family for recommendations (be cautious with this one)
- Post flyers
 - Churches, community centers, etc...
- Ask your local supply and equipment vendors





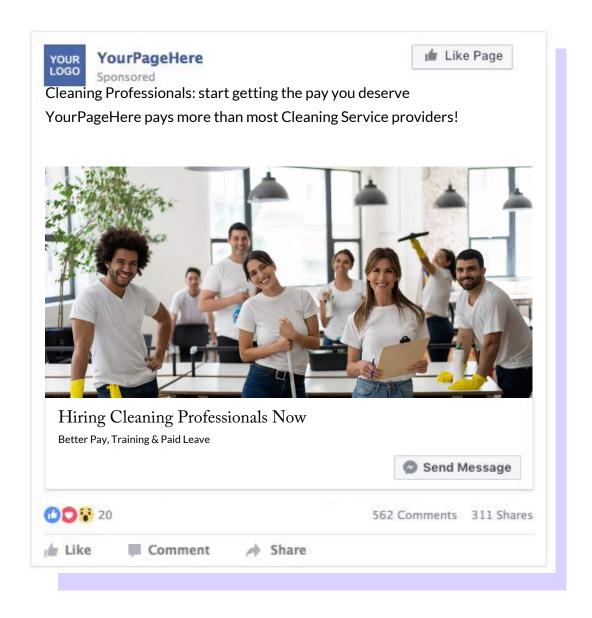


Your hiring ad should show the benefits of working for you—steady payroll, PTO/holiday pay, opportunities for advancement, etc... These are the benefits that show them why THEY would love working for YOU (and not why your company is so great).

Also, be sure to include a clear call-to-action as well as a phone number to call and set up the interview.

Facebook Ad Template

On the right, you can see an example of an effective hiring ad you can use on Facebook. This ad is targeted at engaging people who are actually interested in working for your company. They'll be drawn to the main headline, and then read the ad due to its simple (yet lengthy) text. This ad hits all of their "checklist items" for a new job... while also remaining easy to read.





What You Want (and Don't Want) in a New Employee

You want someone whose presence in your business can help grow your cleaning business. It could be a marketer/salesperson, cleaning employee, cleaning supervisor, operations manager, or office manager.

No matter which position you're filling, your goal is to hire an employee that can bring a new set of knowledge, experience, and understanding to your business. They'll be taking a huge load off your plate.

Though, in the beginning, they may carry some short-term profit loss while you're training them. Be sure you have enough revenue to cover a good employee's wages during this period.

And remember, a 15-year cleaning industry veteran, who knows it inside and out, would be an invaluable win for your company.

However, don't discredit someone that's young or new to the industry. If they have the experience and are hungry enough to want a seat at your table, then don't shy away from giving them a great meal! Just make sure they're willing to work, figure things out, and ask questions.

Someone who presents new ways to do things may end up saving you more time than you imagined.

As always, trust your gut instinct. If you get a bad feeling, if they're late for the interview, or if they don't look or act professional, then it's not going to work out. If they're not the right fit, then don't hire them.



How to Hire Cleaning Employees

How to Phone Screen Your Job Applicants

On the phone screen, ask your applicants these questions:

1. What's your experience in the cleaning industry?

- If they've said that they have industry experience, ask them a question about specific cleaning skills that prove they know what they're talking about.
- If they don't have much experience as a cleaner, then you may want to scratch them off your list if you are hiring your first employees. Once you've built your team and trained great employees, then it might be a better time to hire more eager, novice team players who are excited to learn and apply themselves.

2. Why do you think you're a good fit for this business?

 You want to assess their passion for the cleaning industry and see what they can bring to the table.



If they've passed the test so far, then it's safe to move on to an in-person interview. Ask them to meet on your terms—you pick the time and place. Use this next step to see if they'll be on time for the meeting. This is a good test to see if they're punctual and will show up to work when scheduled.

However, don't necessarily worry about how they're dressed. Not everyone owns a fancy suit, nor do you necessarily want anyone in a fancy suit. Just make sure they're clean and put together. Also, be honest about your expectations on how they should dress when they're on the job.

During the phone screening process, if you haven't already, don't forget to make sure you give your candidates a written application to get documentation on personal information, job history, and more.

In-Person Interview Questions You Should Ask



Strategy: Short of performing a background check, the in-person interview tells you everything you need to know about your candidates.

Ask the following questions in the interview:

- Why do you want to leave your current/previous job?
 - Dig a little deeper and find out what bothered them in their last position.
- What types of chemicals and cleaning equipment have you used, and for how long?
- Why are you excited to work for my company?
- What would you bring to our business?
- Have you ever had a situation where a customer was wrong or upset you? How did you handle it?
- What makes YOU different from the other people applying for this job?
- Pitch me an upsell on a cleaning service.
- Are you legal to work in the United States, or do you have/need a visa?
 - This question covers your legal bases. You could also move this question to your written application.
- Could you give me some references? I need at least two from previous jobs and two that are personal.





Hiring Office Staff

If you're hiring office staff, test their phone skills with a sample call. Do they speak clearly? Are they polite?

Once you interview them in person, ask the following questions:

- Are they tech-savvy? Are they experienced with the Microsoft Office Suite (Word, Excel, etc...)? Are they comfortable learning new software (like <u>Service Autopilot</u>)?
- Are they organized, friendly, and personable?
- Are they professional and respectful?

BONUS! If they're comfortable with social media, then they can manage your business's social media accounts.

A Few Interview Points to Consider...

Background Checks

Before letting them out on the job or leaving them alone in your office, ALWAYS complete a background check on EVERY candidate. Do this BEFORE you offer them a position.

Just Say No to Favors

Avoid hiring your friends or family. If you can't afford to ruin the relationship, then don't hire them. They may feel entitled to special treatment, which can cause issues later on down the road.

Watch Out for Scams

Avoid candidates looking to "make a quick buck" or a handout. Hire people because you know they'll help you to grow your cleaning business.

Look for Language

Having bilingual or Spanish-speaking staff could help you communicate better with your clients and other employees.

How to Convince a Great Candidate to Work for You

Finding a great candidate is only half the battle. Convincing them to work for you can sometimes be the tricky part. Since competition is stiff in some areas, more than likely, you're always in need of GREAT employees!

During the interview process, showing the benefits your company provides will go a long way in winning them over.

Consider the following additions to your employees' well-being:

- Competitively compensate your employees.
 - Explore the wages in your area and make sure you're paying a fair amount.
- Offer a hiring bonus (and another one if they stay longer than three months).
- In addition to the commission, reward them for upselling/cross-selling your cleaning services and for bringing in new clients.
- Show them a clear career path with advancement opportunities.
 - Let them know they can work their way up into supervisor and management positions that can turn their job into a successful and rewarding career.
- State that you value employee retention.
 - You want employees who'll grow with you.
- Above all else, show them respect.



Keeping Great Talent

Training New and Current Employees

Strategy: Things to consider adding to your training plan...

- Initial tool training with ongoing refresher courses.
- Training on how to use software and apps—like how to clock in and out of a job using Service Autopilot's Team app.
- Overview of office processes and procedures to understand how your business works.
- Teach them the importance of going back over their day's events.
 - Did they break something or notice something different in someone's property? Did a client ask
 them a question they couldn't answer, inquire about additional services, or ask invoice questions?
- The Do's and Don'ts for cleaning job skills.
 - You could plan a monthly session to review industry best practices.
- Sales training on how to upsell and cross-sell.
 - Teach your employees how to sell additional services to your clients. In addition to offering a competitive commission, remember to reward your employees when they sell something!
- Teach them about <u>9-arounds</u> and how to distribute door hangers and flyers near their job sites.
- Make sure they understand professionalism on the job.
 - o After all, they're on the frontlines of your business!

You've just hired a new employee or team... Now what?

Step 1: You'll need a solid training plan. Training employees not only ensures safety on the job, but also improves the QUALITY of their work. And with quality work comes long-term customer satisfaction.

Step 2: Train your employees on your tools, vehicles, daily procedures, software/mobile apps, clocking in/out of jobs, invoicing, routes, company culture, and etc... Also, make sure they know your company history and what you want your brand to represent.

Step 3: Once they get a good grasp on the basics, let them shadow you (or your best employee) until they learn the ropes.

Step 4: You can also use this training course as a great refresher for current employees. Remind them of the safety rules (like chemical safety procedures) and to stay true to your company's culture.



QUICK SIDEBAR: Whatever you do, don't let them fly by the seat of their pants—that could be disastrous! Give them enough guidance to stay on track and enough slack to be themselves.



Build a Positive Culture to Keep Good Employees



Strategy: Clone Your Best Employees

Have you ever had an employee who was SO GREAT that you wished you could clone them?

One way to do that is to ask them for an employee referral. If they have a great work ethic, then there's a good chance that they'll recommend someone with the same motivation and skill set.

Also, you can train your new employee(s) to be as good—or even BETTER—than your existing employees. This is why it's recommended that you have your new employees shadow your best employees. In essence, you want them to create better versions of themselves!

Incentives are a great place to start. Give them bonuses for winning new clients, selling more services, staying with you through the years, and employee referrals.

Also, you can provide unique perks for them, such as:

- Stocking the office refrigerator with cold drinks and fresh fruit
- Providing a cooler for each cleaner to keep their food and drinks cold in the car throughout the day
- Offering company-paid breakfasts and lunches as great morale boosters

Providing your team with these comforts goes a long way in retaining them as employees. However, the biggest impact on employee retention comes from building a <u>solid company culture</u>.

A good company culture means:

- You take pride in your business.
- You exceed customer expectations and get it right the first time.
- You encourage each other and keep positive attitudes.
- You're professional, but you're not uptight.
- Everyone knows their job and is ready to work together.
- You don't try to turn your employees into machines.
- You're truthful and always openly communicate with your employees.
- Your employees tell the truth—and you're ready to hear it.
- You recognize and reward your employees for a job well done.
- Everyone is kind and respectful to each other and to clients.

Showing your employees respect will go a very long way in keeping a positive and enjoyable company culture.





Want More Hiring Resources?

Here are a few additional blogs, articles, and podcasts to help you stay informed on the proper hiring processes in the cleaning industry:

Best Blogs:

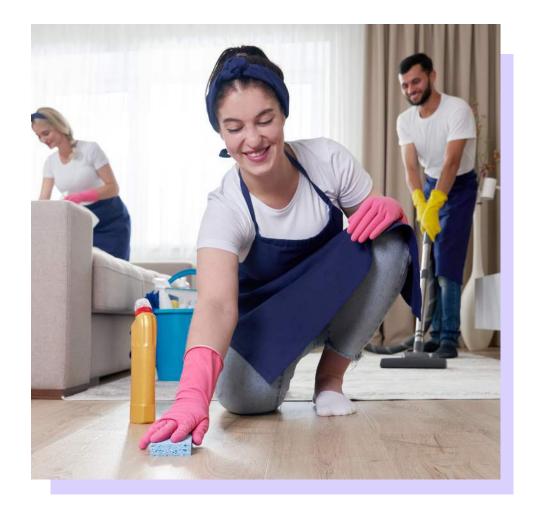
- Hiring Cleaners: 5 Ways to Navigate the Shortage
- <u>5 High-Profit Types of Cleaning Services for Your Business</u>

Other Great Downloadable Resources:

- Cleaning Employee Wage Calculator
- Cleaning Pricing Calculator

The Profit Roadmap | Podcast Episodes:

- Secrets to Building a Multimillion-Dollar Cleaning Empire With Debbie Sardone
- Beating Hiring Bottlenecks and Building a Winning Culture With Libby DeLucien



Hiring Cleaning Employees Does NOT Have to Be Difficult

Hiring new cleaning employees does NOT have to be a difficult process. The most important aspect is finding a good fit—someone who's respectful of you and the company you've built, they're knowledgeable and experienced, and they're willing to put in the necessary hard work.

Sometimes, this can be difficult to find, but keep trying! There ARE good employees out there. New people move to the area, while others get frustrated at their current, underappreciated jobs. As a result, you'll need to show them why YOU are worth working for... and what you can provide to them that no one else can.

Hiring is a two-way street. What you give, you'll get in return.

TAKE A FREE TOUR TODAY!



SERVICEAUTOPILOT.COM | CALL 972-728-4040